## EXHIBIT C

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## State of Belaware

SECRETARY OF STATE DIVISION OF CORPORATIONS P.O. BOX 898 DOVER, DELAWARE 19903 060313669

9516379 JGL MANAGEMENT CONSULTING 163 NORTH STREET AUBURN 04-19-2006

NY 13021

DESCRIPTION	AMOUNT
NXIVM CORPORATION	
2922183 8100H Certified - History	
0102S Incorp Delaware Sto 07-20-1998 1	32.00
0312V Renewal for Void 07-10-2000 1	32.00
02 <b>4</b> 0	32.00
0312V Renewal for Void 07-10-2000 1 0240 Amendment; Domestic 01-23-2002 1 0312V Renewal for Void 05-24-2005 1	32.00
Certification Fee	120.00
Document Page Fee	8.00
FILING TOTAL	1.29.00
TOTAL PAYMENTS	128.00
SERVICE REQUEST BALANCE	.00



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The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF
DELAWARE, DO HEREBY CERTIFY THE ATTACHED ARE TRUE AND CORRECT
COPIES OF ALL DOCUMENTS ON FILE OF "NXIVM CORPORATION" AS
RECEIVED AND FILED IN THIS OFFICE.

THE FOLLOWING DOCUMENTS HAVE BEEN CERTIFIED:

CERTIFICATE OF INCORPORATION, FILED THE TWENTIETH DAY OF JULY, A.D. 1998, AT 9 O'CLOCK A.M.

CERTIFICATE OF RENEWAL, FILED THE TENTH DAY OF JULY, A.D. 2000, AT 9 O'CLOCK A.M.

CERTIFICATE OF AMENDMENT, CHANGING ITS NAME FROM "EXECUTIVE SUCCESS PROGRAMS, INC." TO "NXIVM CORPORATION", FILED THE TWENTY-THIRD DAY OF JANUARY, A.D. 2002, AT 9 O'CLOCK A.M.

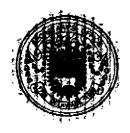
CERTIFICATE OF RENEWAL, FILED THE TWENTY-FOURTH DAY OF MAY,

A.D. 2005, AT 8 O'CLOCK A.M.

AND I DO HEREBY FURTHER CERTIFY THAT THE AFORESAID

CERTIFICATES ARE THE ONLY CERTIFICATES ON RECORD OF THE

AFORESAID CORPORATION, "NXIVM CORPORATION".



Warnes Smith Hundren

AUTHENTICATION: 4678098

DATE: 04-19-06

2922183 8100H

060313669

STATE OF UNLAWARE SECRETARY OF STATE DIVISION OF CORPORATIONS FILED 09:00 AM 07/20/1998 981280020 - 2922183

#### CERTIFICATE OF INCORPORATION

**OF** 

EXECUTIVE SUCCESS PROGRAMS, INC.

FIRST. The name of this corporation shall be:

EXECUTIVE SUCCESS PROGRAMS, INC.

SECOND. Its registered office in the State of Delaware is to be located at 1013 Centre Road, in the City of Wilmington, County of New Castle, 19805, and its registered agent at such address is THE COMPANY CORPORATION.

THIRD. The purpose or purposes of the corporation shall be:

To engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of Delaware.

FOURTH. The total number of shares of stock which this corporation is authorized to issue is:

One Thousand Five Hundred (1,500) shares without par value.

FIFTH. The name and mailing address of the incorporator is as follows:

Elaine Phaneuf The Company Corporation 1013 Centre Road Wilmington, DE 19805

SIXTH. The Board of Directors shall have the power to adopt, amend or repeal the by-laws.

IN WITNESS WHEREOF, The undersigned, being the incorporator hereinbefore named, has executed, signed and acknowledged this certificate of incorporation this twentieth day of July, A.D. 1998.

Elaine Phaneui Incorporator

STATE OF DELAWARE SECRETARY OF STATE DIVISION OF CORPORATIONS FILED 09:00 AM 07/10/2000 001347461 - 2922183

#### CERTIFICATE

## FOR RENEWAL AND REVIVAL OF CHARTER

OF

## EXECUTIVE SUCCESS PROGRAMS, INC.

executive success programs, Inc., a corporation organized under the laws of the State of Delaware, the Certificate of Incorporation of which was filed in the Office of the Secretary of State on the twentieth day of July of the Secretary of State on the twentieth day of July A.D. 1998, the charter of which was voided for nonpayment of taxes, now desires to procure a restoration, renewal and taxes, now desires to procure a restoration as follows:

The name of this corporation is:

## EXECUTIVE SUCCESS PROGRAMS, INC.

- 2. Its registered office in the State of Delaware is located at 1013 Centre Road, in the City of Wilmington, County of New Castle and its registered agent is THE COMPANY CORPORATION.
- 3. The date when the restoration, renewal, and revival of the charter of this company is to commence is the twenty-twenty-nineth day of February, A.D., 2000, same being prior to the date of the expiration of the charter. This renewal and revival of the charter of this corporation is to be perpetual.
- 4. This corporation was duly organized and carried on the business authorized by its charter until the first day of March, business authorized by its charter became inoperative and void A.D., 2000, at which time its charter became inoperative and void for non-payment of taxes and this certificate for renewal and for non-payment of taxes and this certificate for renewal and revival is filed by authority of the duly elected directors of the corporation in accordance with the laws of the State of Delaware.

IN TESTIMONY WHEREOF, and in compliance with the provisions of Section 312 of the General Corporation Law of the State of Delaware, as amended, EXECUTIVE SUCCESS PROGRAMS, INC. has caused this Certificate to be signed by Nancy Salzman, this

Nancy Salzman President

STATE OF DELAWARE SECRETARY OF STATE DIVISION OF CORPORATIONS FILED 09:00 AM 01/23/2007 020044285 - 2922183

# CERTIFICATE OF AMENDMENT OF CERTIFICATE OF INCORPORATION OF EXECUTIVE SUCCESS PROGRAMS, INC.

#### It is hereby certified that:

- 1. The name of the corporation (hereinafter called the "Corporation") is Executive Success Programs, Inc.
- 2. The Certificate of Incorporation of the Corporation is hereby amended by striking out Article FIRST thereof and by substituting in lieu of said Article the following new Article:

"FIRST: The name of this corporation shall be: NXIVM CORPORATION."

3. The amendment of the Certificate of Incorporation of the Corporation herein certified was duly adopted and written consent has been given in accordance with the provisions of Sections 228 and 242 of the General Corporation Law of the State of Delaware.

Signed on January 15, 2002

Nancy Salzman President

State of Delaware
Secretary of State
Division of Corporations
Delivered 08:00 AM 05/24/2005
FILED 08:00 AM 05/24/2005
SRV 050431148 - 2922183 FILE

#### STATE OF DELAWARE CERTIFICATE FOR RENEWAL AND REVIVAL OF CHARTER

The corporation organized under the laws of Delaware, the charter of which was voided for non-payment of taxes, now desires to procure a restoration, renewal and revival of its charter, and hereby certifies as follows: The name of this corporation is NX 1 VM Orporeston) its registered office in the State of Delaware is located at 2711 2. PENTERVILLE RO STE 400 (street), City of WILMINGTON Zip Code \_\9803 its registered agent is The date of filing of the original Certificate of Incorporation in Delaware was 7/20/98 3. The date when restoration, renewal, and revival of the charter of this company is to commence is the 282 day of Tebruer 4. same being prior to the date of the expiration of the charter. This redewal and revival of the charter of this comoration is to be perpetual. 5. This corporation was duly organized and carried on the business authorized by its charter until the 1 54 day of Merch A.D. 2005. at which time its charter became inoperative and void for non-payment of taxes and this certificate for renewal and revival is filed by authority of the duly elected directors of the corporation in accordance with the laws of the State of Delaware. IN TESTIMONY WHEREOF, and in compliance with the provisions of Section 312 of the General Corporation Law of the State of Delaward, as amended, providing for the renewal, extension and restoration of charters the last and acting authorized officer hereupto set his/hor hand to this conficate this day of